

2020 Annual Report

ST. LUKE FOUNDATION FOR HAITI



2020: A Year of Survival

In 2020, we began the year ready to leap forward, expanding our programs to reach more of the people who desperately need our assistance while also enhancing our fiscal sustainability through social enterprise projects that also generate much-needed funds.

Instead, we faced a year of grave and unrelenting challenges.

The Covid-19 pandemic's threat to public health and the fragile economy competed with almost too-numerous-to-count problems and complications. Political unrest, strikes and kidnappings kept hardworking people off the streets and away from their jobs. Families could not reach our facilities. Children could not attend school for more than three months.

And in the final months of the year, a ban on remittance payments in U.S. dollars coupled with currency inflation to result in an almost 20% increase in the price of goods.

With strength, faith, determination — and your support — we persevered.

Our Annual Report summarizes the accomplishments of our four key program areas. As you review the following pages, try to envision the circumstances under which our team members performed. Despite threats to their personal health and safety, in an environment where resources were more scarce than ever, these brave leaders used their ingenuity and experience to propel positive change and strengthen communities — one family at a time.

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From Father Rick

February 27, 2021

Dear Friends,

I recently read a pretty good story:

When someone was asked if the half glass of water in front of them was half empty or half full, they grabbed the glass and drank the water and said, "I can't say. I can only tell you that I am a problem solver!" After a year such as 2020, with our kidnapping epidemic, the Covid-19 pandemic, and currency devalued by 50%, and waves of street violence and political protests, there were plenty of half empty glasses to be seen.

But our team preferred to drink from the cup that was placed in our hands, and to meet the many and huge challenges one after another.

Our Covid-19 achievements were impressive, and continue to be so, now at a much smaller scale. Some days were terribly sad and showed us quite frightening deaths. But every day showed us amazing heroes, among the sick and in their families, and among our staff.

Some days posed impossible problems, especially, but not only logistical, but every day we found a way through, led by God's kindly light.

Even though we began a few years earlier, 2020 was the official 20th anniversary of *Fondation St. Luc* in Haiti.

God required of us, during this anniversary year, to show without faltering that our spirit and mission stay strong, and that we all personally stay committed to bettering the lives of people in the areas of health care, education, entrepreneurship, social business, agriculture, direct emergency relief and community development.

Our part was here on the ground, your part was supportive in terms of time, treasure and heart.

We would have run on empty, without you. We thank you most sincerely.

Our biggest thanks as always, is to God, most Gracious and most Merciful. We join the prophet Habakkuk with these words, written 2,500 years ago and yet ever important and ever true, in both good times and in bad:

17 Even though the fig trees have no fruit

and no grapes grow on the vines,

even though the olive crop fails

and the fields produce no grain,

even though the sheep all die

and the cattle stalls are empty,

18 I will still be joyful and glad,

because the LORD God is my savior.

19 The Sovereign LORD gives me strength.

He makes me sure-footed as a deer

and keeps me safe on the mountains.



Enjoy reading about the fruits of the activities that we all have achieved together, in the year 2020.

Thank you, and God bless you!

Fr. Rick Frechette CP DO

Leading By Example

The inspiring leaders of *Fondation St Luc* envisioned a new kind of organization to propel change and progress in Haiti, and each day work to accomplish their vision. In last year's Annual Report, we featured some of our program directors. This year, we feature a few more of the leaders who put faith in action, working in solidarity to create lasting solutions for some of the most pressing challenges facing Haiti.

NURSE MARIE IDERLE FENESTOR



Nurse Fenestor's distinguished nursing career has spanned more than 25 years. She joined the St. Luke Family Hospital team in December 2010, initially to care for children suffering from cholera. In March 2011, she was appointed Head Nurse of the hospital and since August 2018 she has been a member of the administrative staff, where she occupies the post of Assistant Administrator.

NURSE SHELLA BELFORT ROCK



Nurse Rock joined the St. Luke Family Hospital team in April 2011 as nurse in the adult cholera ward. In January 2012, she transferred to the ICU, and was promoted to Assistant Head Nurse in January 2013. In August 2018, Nurse Rock was appointed to the position of Director of Nursing.

DR. JEAN GERSON PYRAM



Dr. Pyram studied medicine in Cuba, including a residency in Family Medicine as well as a year-long training in ultrasound technology. Upon completion, he returned to Haiti to serve the people of his country. He began working at the St. Luke Family Hospital in April 2011 in the Emergency Department. In March 2012, he was promoted to Chief of the Emergency Department. From January

2016 to the present, Dr. Pyram has been the Assistant Director of the St. Luke Family Hospital and the Chief of the Breast Cancer Program, which is funded by the Francesca Rava Foundation in collaboration with Dr. Cassano, an Italian Breast radiologist director at the IEO Institute Milano.

DR. LOVELY NATHALIE COLAS



Dr. Colas joined the St. Luke Family Hospital immediately after completing her internist residency in March 2011. In May of the same year, she began a two-year training in digestive endoscopy with Dr. Richard McGlaughlin, one of our American volunteer gastroenterologists. In August 2011, she assumed responsibility for the academic activities of the hospital, leading and managing the continuous medical training of the medical and nursing staff. Leading by example, Dr. Colas has co-authored and presented numerous medical research articles based on her work at the hospital.

In January 2014, Dr. Colas was appointed Assistant Medical Director and in January 2016, she was duly promoted to the position of Medical Director of the St. Luke Family Hospital.

Overcoming daily challenges, Dr. Colas and her team are working to achieve their dream to make St. Luke Family Hospital one of the reference hospitals in the country, providing the highest international standard of care to the most vulnerable people in Haiti.

Health Care & Medicine

Since our founding in October 2010, St. Luke's health care programs and facilities have seen more than 500,000 patients.

Plagued by the Covid-19 pandemic throughout 2020, we welcomed

- 1,793 Covid-19 suspicious patients
 - 1,437 needed hospitalized care
 - 630 confirmed cases of Covid-19

Despite the increased volume of Covid-related patients, 2020 benchmarks include

- 31,487 medical consults
 - 13,546 pediatric consults
 - 7,051 prenatal consults
 - 13,065 hospitalizations (for general non-Covid-19 care)
- 3,165 malnourished children received treatment through our two malnutrition programs,

- 3,523 patients were welcomed in the ER for traumatic care
 - 326 for acute trauma care
 - 526 patients received surgeries

Relentlessly, we offer quality care with dignity to the most vulnerable, in a holistic and humanitarian way.

Our work would have been impossible without the generous support of numerous sponsors — in particular, ISPD/USAID's funding of our Covid-19 and HIV efforts, and Direct Relief International's continuing unconditional support.

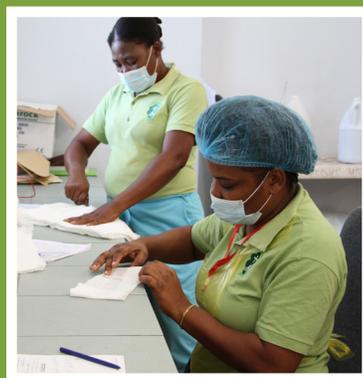
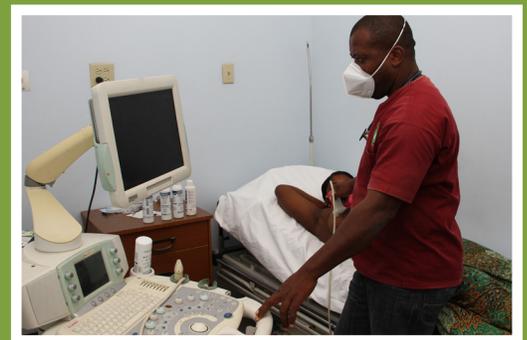
1) THE ST. LUKE FAMILY HOSPITAL

In 2020, the hospital conducted 11,013 outpatient consults — or about 50 patients each day:

- 10,741 patients were admitted in Emergency ward, including 3,523 for trauma
- 425 patients received care in our medical intensive care unit (ICU)
- 1,373 patients were hospitalized and treated for non-urgent care



St. Luke Family Hospital



The Covid-19 pandemic prevented visits by international surgical teams for collaboration or participation in our Continuous Medical Education Conference. However, 526 surgeries, including 326 traumatic surgeries, were performed by local staff. In November, local academic mentors and our partners at GSD Healthcare, Inc. led three days on critical care hands-on training for medical staff.

Our breast cancer screening program, founded in 2017 maintains a focus on education, self-examination techniques and sonography. This year, due to the closing of the screening clinic during the Covid-10 shutdown, only 484 women were screened — with 41 referred to cancer care because of suspicious malignant masses.

2) WHARF JÉRÉMIE

The Covid-19 pandemic and financial crisis caused by the abrupt change in the value of Haitian currency both negatively impacted the clinic. The team performed 3,392 total consults including 1,415 pediatric consults. The clinic widely distributed Covid-19 prevention and health education materials to the community.

3) THE MEDICAL CENTER STE. MARIE DE CITE SOLEIL

The pandemic, financial strain, and gun violence limited the center to 2,478 consults — 1/3 of whom were children. These pressures also prevented the malnutrition center from operating, forcing the transfer of some patients to our Malnutrition Center in Tabarre. This center also participated in the distribution of Covid-19 prevention and health education materials throughout the community.

4) THE MANITANE CLINIC

Despite the shutdown, restrictions and instability, Manitane welcomed 5,190 women for consults — of which 93% sought prenatal care. The clinic referred 509 pregnant women for a safe delivery at the hospital. Manitane's cervix cancer program screened 293 women, and provided cryotherapy/thermoablation treatment to 68 women.

5) THE ST. PAUL CLINIC

Still in its infancy, this clinic does not yet have basic laboratory or para clinical facilities. St. Paul has treated more than 2,000 patients, 50% of whom are children. Numbers in 2020 show 2030 consults divided between 862 adults consults and 1168 pediatric consults. The clinic also served as a Covid-19 education center for the community

6) KLINIK TIMOUN NOU YO (KNTY)

It has been three years since St. Luke took over the management of this clinic. In 2020, KNTY welcomed 7,051 pediatric consults. 280 malnourished children were treated at our Malnutrition Center. The clinic also vaccinated 5,013 young people and served as a Covid-19 education and prevention resource for the community.



Manitane Women's Health Center provides care to more than 2,500 mothers each year, focusing on pre-natal visits and counseling, along with cervical cancer screening.



7) CLINIQUE ST. YVES

Despite the challenges, the clinic welcomed 1,535 consults, including 875 pediatric consults. Staff members were very effective in delivering Covid-19 health education to the community.

8) KAY O BWA

The center welcomed and cared for 2,885 malnourished children, while also supporting their families with food rations. Thanks to the Rava Foundation, we held a Christmas celebration for the children and their family. During the party and amidst sketch, dances and a visit from Santa, staff members conducted nutrition education and distributed food and drink. Each child received a toy from Santa, while their parents took home dry rations of food to continue the celebration of the holidays.

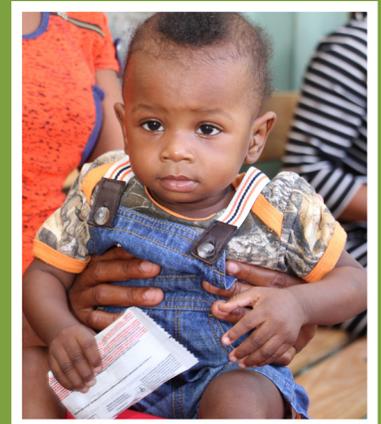
RELATED ACTIVITIES

CHOLETTE AND DESSOURCES COMMUNITY DISPENSARIES

In 2020, the Dessources Dispensary welcomed 927 consults, while Cholette conducted 2,300 consults. Both participated in Covid-19 health education and prevention activities for their communities.

TRAINING EVENT

Covid-19 limited the medical team to only one session this year, which was held on November 15, 2020. A delegation of five medical staff members from the Global, Destination, Healthcare (GSD) team were led by Dr. Bavesh Patel from the Mayo Clinic. The training focused on the management of respiratory distress and taught the necessary skills and techniques to manage patients with respiratory failure — especially as presented by Covid-19 patients. 15 Haitian physicians from the emergency and ICU departments at St. Luke Hospital had the opportunity to participate in this special training.



Families visit the Kay O Bwa Nutrition Center, which delivers education and nutritional supplements to support community health and wellness.



HIV PROGRAM

Despite all the challenges we faced in 2020, St. Luke Hospital was able to launch new services for HIV patients in September in collaboration with the *L'Institut de Soins Pour le Développement* (ISPD) (Institute of Care for Development), a sub-grantee of USAID. The HIV program had been scheduled to open in January, but was delayed until September because of the pandemic. This year, eight medical doctors and eight nurses received training in the development of high quality program development, including the systematic performance evaluations of both team members and the standard of care received by the patients. To date, the following have been achieved;

- 39 seminars in Sanitary Education throughout St. Luke Foundation programs and 154 seminars in the communities which we serve.
- 957 individuals have received training on HIV awareness and prevention.
- 363 individuals have been tested for HIV as per the program criteria, including 4 sessions of the introduction of Auto-Testing.
- From October to December, the positivity rate was 9 %.
- 34 patients have been enrolled on the program and are receiving their antiretroviral (ARV) treatments.

Since September, the HIV Patient Care Program has integrated HIV patients into all relevant St. Luke Hospital services. This aligns with the vision of the St. Luke Foundation to provide quality care for the most vulnerable with compassion and without discrimination. We plan to grow and develop the HIV program to encompass all of the Foundation's clinics across the communities served by our medical system. We would like to thank Direct Relief for their regular donations of medical supplies, which enable us to care for patients.

STROKE PATIENTS

Two physical therapists from Ste. Germaine (our sister organization) treated 141 patients between January and when the Covid-19 lockdown began in March, then treated 43 patients when we were able to re-start services. Patients who require physical therapy when discharged from St. Luke Family Hospital are referred to Kay Ste. Germaine Rehabilitation Center, which is next door.



HEROES OF 2020

St. Luke's drivers deserve special mention this year. A team of 18 staff members navigated blocked roads, unrest and personal danger to transport the sick and wounded. They also drove our own doctors and nurses, who had no other safe means of transportation to work. St. Luke's fleet includes 28 vehicles, and just four ambulances are stretched to provide 24/7 service across our facilities.

COVID-19 RESPONSE



In May 2020, Sogebank donated 4.5 million gourdes (~ US \$63,000) to St. Luke Hospital to assist with the Covid-19 response. Sogebank is one of Haiti's largest commercial banks.



On September 17, 2020 The St. Luke Foundation received a delegation from the US Embassy and the Haitian Ministry of Health with their donation of six high quality ventilators for our Covid-19 center. The US Embassy and Haiti's Civil Protection agency also donated medical-grade N95 face masks.

Education

The 2019-2020 academic school year presented numerous difficult problems and challenges we had to overcome. At the beginning of the year, our education programs dealt with the impact of socio-political crises that caused damage and suffering across Haiti. This included three months of a countrywide lockdown due to civil unrest.

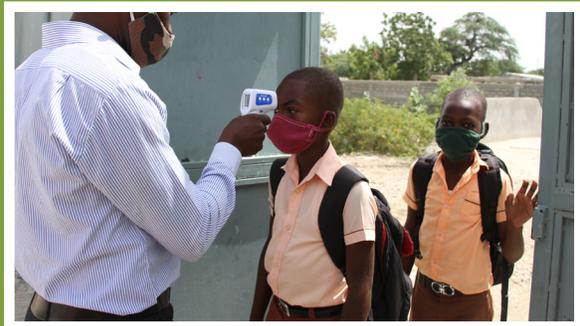
Many children have had to drop out of school and move out of their homes due to safety concerns across the country — in particular in Port-au-Prince and the regional capitals. When we re-started classes on December 2, many students were missing.

For the first four months of the academic year, we provided intensive classes, doing our best to try to make up for the lessons missed. But in March, the Covid-19 pandemic forced us to close our doors once more as a result of the Presidential Decree for the health emergency.

The Foundation's Educational Council quickly set-up a pandemic contingency plan and canceled any activities that would encourage large gatherings. The plan below plan targeted the safety of our students and their families:

- In-depth lesson plans were designed and printed on paper, to be distributed by a small number of staff to the students in the most rural areas of the country (these areas have limited electricity and phone coverage).
- We set-up a hybrid course for the students in the urban areas that we shared through WhatsApp. The same paper lesson plans were also sent to the students at home who were without access to smartphones or tablets, as well as those located in marginalized areas.
- A final set of lessons plans were created to be completed virtually by students of A.P.J. and the Polytechnique Schools of St. Luke in Tabarre and Dame-Marie. Although many of these students also lacked access to smartphones and the internet, they organized themselves into small groups in their community to share their resources and devices and work together. Some borrowed their neighbors' phones, copied their lessons and homework, and successfully completed them. This true community collaboration shows the high respect Haitians hold for education.

Our students' interest in learning and their dedication kept them on the right path to finish the academic year between August



and October. In the second week of October they sat and successfully completed their State Exams.

In the State Exams, 685 students out of 697 participants in 9th grade and 372 of 409 participants in NS4 (High School) passed their exams. In total, the educational sector of the Foundation has a 96 % success rate in the State Examinations at Middle and High School.

During the health emergency period, we strengthened health services and provided preventive care training sessions in schools and communities. This work is part of the Skala Project, a community resilience project funded by the German Government. The Skala Project includes the installation of a reverse-osmosis drinking water system and training in preventive and curative care. We distributed approximately 300 small buckets of granulated chlorine, more than 150 buckets with taps, 100 cases of soap, 300 gallons of 5-liter sanitizer and more than 30,000 reusable cloth masks made in Francisville, our production center for pupils and parents. Twelve water stations with soap for hand washing were also installed in public areas.

We also celebrate the following accomplishments of 2020:

- Completion of the concrete preschool building for kindergarten of the St. Augustin School in Jérémie.
- Construction of a block enclosure wall for the Ste. Anne School at Wharf Jérémie, Cite Soleil.
- Installation of solar panels and drinking water systems in more than 4 schools.
- Finish of the construction of the St Marc School in Bon Repos and the St Paul de la Croix (St Paul of the Cross) School in St Victor, which had been delayed because of the monetary inflation crisis.

RESULTS FOR HAITIAN STATE EXAMS

9TH GRADE

ACADEMY FOR PEACE & JUSTICE

| Students | Pass | Fail |
|----------|------|------|
| 516 | 511 | 5 |
| 100% | 99% | 1% |

ST. JOHN

| Students | Pass | Fail |
|----------|------|------|
| 20 | 18 | 2 |
| 100% | 90% | 10% |

ST. AUGUSTIN

| Students | Pass | Fail |
|----------|------|------|
| 48 | 47 | 1 |
| 100% | 98% | 2% |

ST. PAUL

| Students | Pass | Fail |
|----------|------|------|
| 16 | 15 | 1 |
| 100% | 94% | 6% |

MANITANE DE DAME MARIE

| Students | Pass | Fail |
|----------|------|------|
| 6 | 6 | 0 |
| 100% | 100% | 0% |

ST. YVES

| Students | Pass | Fail |
|----------|------|------|
| 22 | 21 | 1 |
| 100% | 95% | 5% |

ST. RAPHAEL

| Students | Pass | Fail |
|----------|------|------|
| 8 | 7 | 1 |
| 100% | 88% | 13% |

ST. ANDRE

| Students | Pass | Fail |
|----------|------|------|
| 13 | 13 | 0 |
| 100% | 100% | 0% |

NOTRE DAME

| Students | Pass | Fail |
|----------|------|------|
| 34 | 33 | 1 |
| 100% | 97% | 3% |

ST. PHILOMENA

| Students | Pass | Fail |
|----------|------|------|
| 14 | 14 | 0 |
| 100% | 100% | 0% |

ALL GRADE 9 STUDENTS

| Students | Pass | Fail |
|----------|------|------|
| 697 | 685 | 12 |
| 100% | 98% | 2% |

13TH GRADE (HIGH SCHOOL)

ACADEMY FOR PEACE & JUSTICE

| Students | Pass | Fail |
|----------|------|------|
| 363 | 346 | 17 |
| 100% | 95% | 5% |

ST. AUGUSTIN

| Students | Pass | Fail |
|----------|------|------|
| 23 | 13 | 10 |
| 100% | 57% | 43% |

ALL GRADE 13 STUDENTS

| Students | Pass | Fail |
|----------|------|------|
| 386 | 359 | 27 |
| 100% | 93% | 7% |

- Equipped the schools with recreational and physical development games and equipment.
- Started open meetings with students' parents to train them on how to help their students with homework and support students' education through the mandated Covid closures.
- Created our own instructional booklets for pre-school children.
- Held orientation sessions at the Polytechnique St. Luke de Tabarre for new applicants aspiring to study at the center.
- Supported our nursing students in the successful defense of their theses.
- Graduated 92 students at the Polytechnique St. Luke in Tabarre including 29 in Nursing Sciences, 23 in Auto- Mechanics, 17 in Electrical Engineering, 15 in Telecommunications and 8 in Sanitary and Hydraulic Plumbing.
- Graduated 36 students at the Vocational School St. Luke de Dame-Marie, including 27 from our Agriculture school, 6 in Masonry and 3 in Computer Sciences.

The year 2020 was like no other. It brought many hardships across Haiti and around the world. We began the year ready to celebrate our twentieth anniversary. We canceled those celebrations in the face of unrelenting crises.

Our students and employees experienced incidents of physical assault, violence, theft and vandalism. Bandits have taken control of many of the communities our schools serve. Enrollment dropped by more than 3,500 students across all of our schools as students were displaced or could not surmount the myriad socio-economic, security and public health pressures.

The year's challenges led us to cut staff, increase student financial contributions, and considerably reduce our community development activities and social assistance programs.

For all of these reasons, the job of educating our students is becoming increasingly difficult.

And yet, the St. Luke education team remains optimistic. The pass rate of 96% on the State Exams is an indicator of the impact and value of our educational approach. We have high hopes for an improvement in the socio-economic conditions and a financial recovery. This year we further proved the determination, faith, and dedication of our employees and their commitment to building a better future for Haiti.

The educational section will maintain the same charitable vision, determination, and faith, as we pursue realistic and pragmatic goals for economic growth and community development.



St. Luke School Roster & Enrollment for 2020

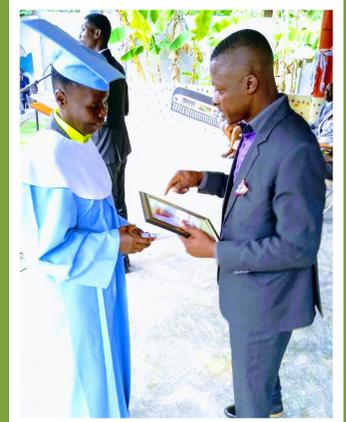
| | School | Enrolled |
|----|---|---------------|
| 1 | Ecole Mixte Sainte Philomène | 361 |
| 2 | Ecole Mixte Miracle | 230 |
| 3 | Ecole Mixte Saint Gabriel | 248 |
| 4 | Ecole Mixte Saint Michel | 271 |
| 5 | Ecole Mixte Saint Joseph | 344 |
| 6 | Ecole Mixte Sainte Marie | 299 |
| 7 | Ecole Mixte Sainte Elizabeth | 273 |
| 8 | Ecole Mixte Saint Luc | 346 |
| 9 | Ecole Mixte Saint Jude | 198 |
| 10 | Ecole Mixte Saint Joan Margareth | 228 |
| 11 | Jardin Fleuri de Nicole | 42 |
| 12 | Ecole Mixte Notre Dame du Rosaire | 428 |
| 13 | Ecole Mixte Saint Marc | 309 |
| 14 | Ecole Mixte Saint François D'Assise | 370 |
| 15 | Ecole Mixte Saint Nicolas | 346 |
| 16 | Ecole Mixte Saint Emma | 280 |
| 17 | Ecole Mixte Saint Patrick | 150 |
| 18 | Ecole Mixte Saint Amboise | 275 |
| 19 | Ecole Mixte Saint Martin de Porres | 247 |
| 20 | Ecole Mixte Sainte Anne | 244 |
| 21 | Ecole Andragogique de Saint Luc | 108 |
| 22 | Ecole Mixte Saint Yves de Limonade | 374 |
| 23 | Institution Educative Saint Raphaël | 312 |
| 24 | Saint André | 266 |
| 25 | Ecole Mixte Saint Paul Louis du Sud | 346 |
| 26 | Ecole Mixte Saint John de Camperin | 244 |
| 27 | Ecole Mixte Manitane de Dame Marie | 341 |
| 28 | Ecole Mixte Saint Augustin | 867 |
| 29 | Ecole Mixte Saint Paul de la Croix | 255 |
| 30 | Institution Educative Manitane de Luc | 2766 |
| 31 | Polytechnique de Tabarre | 283 |
| 32 | Polytechnique Dame Marie | 101 |
| 33 | Ecole Mixte Saint François de Pestel | 361 |
| 34 | Ecole Mixte Notre Dame du Perpetuel Secours | 650 |
| 35 | Centre D'enseignement Toussaint Louverture | 167 |
| | TOTAL | 12,930 |



In 2020, we strengthened health services and provided preventive care training sessions in schools and communities through the Skala Project, funded by the German Government.



GRADUATION DAY: POLYTECHNIQUE DAME MARIE



Economic Development & Social Enterprise

FRANCISVILLE

The Francesca Rava Foundation joined forces with St. Luke to create Francisville to offer career opportunities for young people as well as to create access to expanded entrepreneurial opportunities. In addition, the income generated by the Francisville production center helps to ensure the sustainability of St. Luke as a whole — helping us continue to save lives and strengthen communities.

This year, added to the persistent political instability in Haiti, Francisville and every other sector of the Foundation had to overcome the new barriers presented by the Covid-19 pandemic.

Our production of medical oxygen in Francisville played a crucial role early on in the outbreak in Haiti. Working closely with the St Luke Family Hospital team, we made sure medical oxygen was available in sufficient quantity so that more lives could be saved.

Despite the inevitable slowdown of our usual activities due to lockdown measures, the production center continued to operate, following safety measures, so that we could meet our commitments to the community. In addition to medical oxygen, the center produced the basic necessities for sustenance, such as bread, pasta, eggs, fish, and chicken.

Unable to stay home and observe the statewide lockdown as a consequence of an already fragile economic situation before the pandemic,

Already in precarious economic situations before the pandemic, most people were unable to stay home and simply wait for the lockdowns to end. They continued to travel for miles on foot to come to Francisville so that they could continue to feed their families and earn a daily income in dignity.

Maintaining balance between our duty to the community and safeguarding our fiscal solvency is the greatest challenge we face. The team strives to rise to this challenge every day, especially in difficult times like this year.

OUR OXYGEN PRODUCTION

The production of medical oxygen, launched in 2012, is the most urgent and life-saving work done at Francisville. We distribute oxygen to our hospitals (St Luke Hospital and St Damien Hospital), our clinics, and to various other medical institutions in the capital in times of crisis or market shortages.

Our oxygen production remained the most vital entity in Francisville in 2020. St Luke Hospital had been a center for Covid-19 patients early on in the pandemic. We worked 24-hours shifts providing on average 40 full oxygen tanks daily for almost the entire year.



Our system has the capacity to produce 16 cylinders of 2000 psi (pressure measure) each eight-hour working day. We have demands for at least 100 tanks daily. We currently cannot meet demands. Increasing our production capacity — especially during critical times — is a high priority.

Limited capacity in times of crisis

| Current Production Capacity (16-Hr Shifts) | Current Daily Need | Daily Gap/ Unmet Need |
|--|--------------------|-----------------------|
| 30 tanks | 100 tanks | 70 tanks |

Cost to upgrade oxygen system to meet need:
USD 265,000

VILLA FRANCESCA AND THE ST. LUKE GUEST HOUSES

St Luke built the Villa Francesca guest house to receive donors, volunteers, and friends of both the foundation and our sister organization, NPH. Volunteers arrive throughout the year from all over Europe and the United States to offer humanitarian assistance in health, education, and various social programs.

Just as in 2019, the rooms of Villa Francesca sat vacant for a long period of the year. Last year, political instability resulted in flight bans; this year, Covid-19 forced the same result.

We run similar guest houses in several other cities where the Foundation organizes medical and educational programs. These houses welcome our employees and international partners during their visits for work.

OUR PASTA

Since 2012, Francisville has produced several varieties of pasta using the recipe and production method of the Francesca Rava Foundation’s Italian partners. We supply this essential product to different sectors and programs of the Foundation.

OUR BAKERY

The bakery remains a vibrant and active unit in Francisville, despite an overall slowdown of the economic activities. Our well-known rolls are still in demand and these proud and entrepreneurial women (Ti Machan) who sell our products can be seen throughout the city with their bread for sale on a small stand or in a large basket carried proudly on their heads.

OUR GREEN ENERGY COMPANY (START)

START COMPANY was created by our partners from NPH Germany to promote renewable energy in Haiti, to enhance our ability to generate our own critical resources such as electricity, as well as to expand the offerings of our education and training programs. German engineers visit regularly to provide up-to-date information and training.



In 2020, START is still moving forward with the execution of the project to provide at least 10 Foundation schools with reliable solar-powered energy as well as a system for the production and distribution of clean drinking water.

THE MECHANICAL WORKSHOP

Our mechanical workshop manages not just the manufacture and repair of equipment for our own bakery and sugar mill, but also for factories across the capital. It adapts its work to meet the needs of local industry.

OUR SEWING WORKSHOP

Francisville still makes school uniforms for attendees of all of our schools, as well as for the employees of other St. Luke programs. In 2020, our sewing shop also produced 40,000 face masks for staff and students across our programs.

Thanks to the support of Francesca Rava Foundation based in Italy, Francisville now can deploy an embroidery machine to be able to include embroidered logos and other designs in clothes – a new service for our sewing shop.

OUR AUTOMOTIVE MECHANICAL WORKSHOP

The mechanical workshop was designed to repair the fleet of vehicles for both St. Luke and our sister organization, NPH. For more than eight years, the shop has kept the vehicles in excellent condition and ready for service. Our fleet of ambulances is always available for all emergencies 24/7 and 365 days of the year. St. Luke vehicles also transport life-saving blood from the Haiti Red Cross to our hospitals.

OUR CONSTRUCTION AND CEMENT BLOCKS

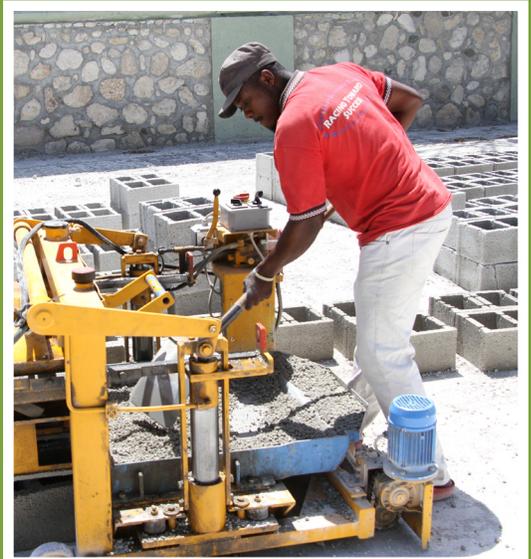
This year, we celebrated our tenth year of producing construction blocks of all sizes and various uses for the community. Resource limitations, including an unavailable mixer and deterioration of equipment, periodically limited our production, which we target at an average production of 1,000 blocks per day.

| Current Daily Production | Daily Production Goal |
|---|-----------------------|
| 1,000 | 4,000 |
| Investment needed to achieve goal: USD 90,000 | |

ECONOMIC DEVELOPMENT: VISION & PERSPECTIVE

We continue to focus on ways that Francisville can be a successful and sustainable social enterprise effort capable of supporting the full suite of social programs St. Luke offers.

2019 was marked by endless political disturbances. 2020 was a great challenge because of economic downturns caused by a terrible pandemic. 2021 is expected to bring back political turmoil in Haiti. Every year brings its challenges in an endlessly unstable environment. Yet our mission compels us to never miss an opportunity to broaden access to resources and bring a bit of relief to the community whenever it is possible.



FOOD SECURITY & SUSTAINABLE ECONOMIC RECOVERY

The core of our approach at the St Luke Foundation for Haiti is to create jobs so that all can rise to their potential — this is far more than charity. We seek to develop. It seems straightforward to help people when most have nothing; it is much more challenging to create a ripple effect that impacts an entire community, an entire city, and eventually a nation.

In 2020, the pandemic, political instability, and nationwide insecurity led us to be more creative and resourceful than ever before. St Luke strives to be self-reliant and ensure food security not only for our own programs, but also for the surrounding communities that do not have access to imported resources.

Through our agricultural projects, we continue to work the land and raise animals that will then nurture the community. We produce eggs, coffee, cacao, bananas, mangoes, and moringa. We harvest honey from our 67 beehives and keep tilapia fish farms, as well as other livestock such as chickens, cows, and Creole pigs. Everything we do is sourced locally and made organically, ensuring the best quality for our patrons.

As we gain more experience we become better at our crafts, we transform coffee beans into coffee powder; cocoa into chocolate; moringa leaves into powder and moringa oil; sugar cane into cane syrup, juice and alcohol; and peanuts into peanut butter. The revenue from the sale of these products provides the fair wages we pay each of our workers.

We look forward to increasing production in the year 2021 and securing bigger markets for our sales.

Withstanding all the struggles presented throughout the year, highlights of production for 2020 are as follows:

| PRODUCT | 2020 PRODUCTION |
|------------------------------------|-----------------|
| Cattle | 15 |
| Reintroduction: native creole pigs | 75 piglets |
| Tilapia fish | 64,000 |
| Honey | 300 gallons |
| Honey wine | 100 gallons |
| Chocolate (sweet and bitter) | 1,000 lbs |
| Eggs | 120,000 |
| Ground coffee | 2,000 lbs |
| Moringa powder | 1,000 lbs |
| Sugar cane products | |
| Sugar cane juice | 5,000 gallons |
| Sugar cane molasses | 500 gallons |
| Sugar cane wine | 500 gallons |
| Vinegar | 300 gallons |



Outreach

The challenges of 2020 required Foundation leaders to seek ways to consolidate the educational, health, and production programs with the goal of efficiency and sustainability.

However, we could not stand by in the aftermath of the disgusting massacres in La Saline, Bel-Air and Carradeux. The people needed our support, including the homeless and people shot and wounded during killings and clashes. These areas were left without access to food, water, and the basic means of survival. Their poor residents are victims of a weak government and political system in Haiti. Dire economic instability is the result of lack of access to education, jobs, or means of survival. This leads to dishonesty and lawlessness that sadly includes children who are forced to commit crimes.

Neighborhoods and communities that already were gravely challenged have been in further decline. In addition to the horror of widespread violence and death, massacres committed by armed gangs caused deep community-wide trauma and damage to families — innocent bystanders — most of whom have no access to medical, psychological, or social supports. This in turn drives an increase in juvenile delinquency, orphans, homelessness, the disabled, and finally poverty. The government has not only failed to bring the killers to justice, it has also failed to address the significant collateral needs.

The St. Luke mission is to improve the living conditions of the most vulnerable, and so we are compelled to act. We have moved in to fill the gap left by a political system in crisis by providing the following community-based assistance in 2020:

- Donation of metal sheet, woods, and nails to 156 families in La Saline that were victims from a massacre in that zone
- Relocation of 120 victims from La Saline to other areas
- Help to 30 families to return to their communities or origin
- Medical help for emergency surgeries for 100 gunshot patients across different centers
- 20 shelters rebuilt for the people in Carradeux, whose houses were burned by a group of bandits
- Distribution of 6,000 bags of pasta (3,5 kilo/bag)
- Distribution of 700 additional water trucks to the most challenged urban neighborhoods
- 120 jobs created for 4 months in Wharf Jeremie to clear the land in support of the wall construction project for St Anne School

Our hope is that the Haitian government will develop plans to meet the needs of vulnerable communities with the support and integration of nongovernmental organizations. Our goal is for the living conditions of people living in the most challenging conditions will be considerably improved so that all can live with dignity.

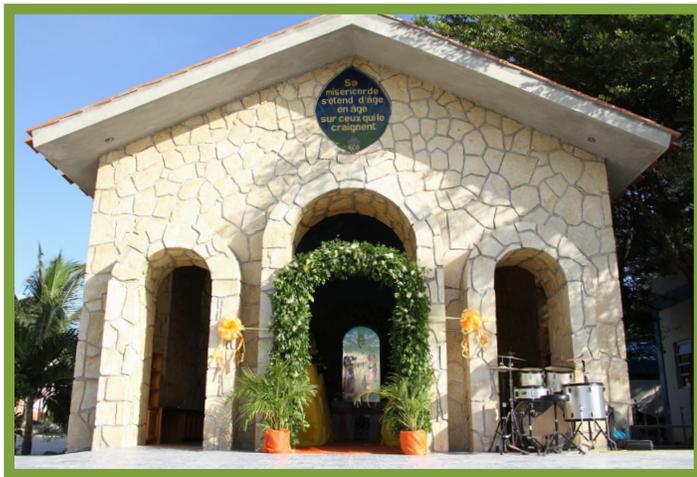


Thank You for Your Support

To our leadership, staff, donors, friends, volunteers and all of those who stand with the most vulnerable, we offer our gratitude. Your support helps us to save lives and create more opportunity.

“At times, our own light goes out and is rekindled by a spark from another person. Each of us has cause to think with deep gratitude of those who have lighted the flame within us.”
– Albert Schweitzer

Thank you for your solidarity and generosity in 2020.



OUR INTERNATIONAL PARTNERS

Health-care and educational institutions from around the globe provide expertise to strengthen our programs. Below our partners are listed in alphabetical order.

| | |
|--------------------------------|---|
| AMERICAN ACADEMY OF NEUROLOGY® | KENNETH COLE |
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Our fundraising offices in both Canada and the United States operate as registered, not-for-profit organizations.